







### Assessing the effectiveness of migration programs in Africa: an overview of methodological approach of selected case studies and the research findings

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## The effectiveness of migration policies and programs: a brief overview of debate

The effectiveness of migration policies has been debated in the migration literature.

One the one hand, notwithstanding stringent migration policies especially in economically advanced countries, lack of effectiveness of these policies to curb migration flows.

On the other, the increasing sophistication and securitization of international migration and its effects **on reducing migration flows** considered as evidence of the effectiveness of migration policies.

The complex patterns, flows, dynamics and trends of migration, the variety of stakeholders and interests, and the pitfalls underlying the conventional migration models and the "one size fit all" model, conceptual, theoretical, methodological problems, lack of funding, lack of political will, constraints in evaluating costs and impacts, and other challenges are such that assessing migration policies and programs is a daunting task.

- 1. First case study: Dia, I.A. (2011) Assessment of labor migration policies, programs and legislations in Senegal (with IOM)
- □Strengthening national capacities in labour migration management through an assessment of:
- ➤ Data collection and mechanisms on labour migration
- >Institutional structures and coordination mechanisms
- Legislation, policy and implementation on labour migration
- > Recruitment practices
- ➤ Support services for migrants and protection mechanisms
- ☐ Objectives of this Assessment plan include also:

- Analyzing the labour migration flows in and from Senegal with a focus on the migrant flows to the E. U. and North Africa, including Libya and gender perspective
- ➤ Qualitative survey with key players about existing bilateral cooperation with Spain on labour migration

- ☐ Taking into account "the value of subjective human interpretation of the evaluation process", therefore, this evaluation methodology will be mainly based on qualitative model;
- □Collecting and assessing relevant data related to various aspects of labour migration flows and policies in Senegal. In this regard, the evaluation process shall underline the problems concerning data collection and ways to offset them.

- □ Identifying key players and their strategies (different Ministries (labour, youth, Senegalese overseas, interior, etc; representatives from employers and workers' organizations, business and civil society organizations, migrants and their families, etc.). Accordingly, using a triangulation method approach (combining focus groups, semi structured interviews, analysis of secondary data, etc.) to better understand the "arena" which is labour migration;
- □Contributing to the formulation of effective policies with regard to the labour migration flows using a comparative perspective (analysis of national legislations and policies, identification of some international good practices and conditions for their replicability)

| OBJECTIVES   | STRATEGIES AND ACTIVITIES  |
|--|--|
| Definition and scope of the problem, compilation of relevant data about labour migrant flows, legislation, laws and bilateral agreements | □Data collection using various information source, semi structured interviews, "informal" interviews with specialists, focus groups  |
|  | □Main sources: local and international institutions specialized in migration and / or labour laws, academic and research institutes, human rights NGOs, statistical institutions of countries of origin and destination  |
|  | Like the lik |

| OBJECTIVES  | STRATEGIES AND ACTIVITIES  |
|---|--|
| A bibliography of relevant document of labour migration in Senegal, in the West Africa region and internationally | □Major sources of dissemination of information: IOM, UN and other specialized agencies, OECD countries, Universities, research centers, different ministries, NGOs, □Electronic sources of data (IOM, etc); □Published and unpublished papers, proceedings, conference papers, articles from newspapers and press highlights |
|   |  |

| OBJECTIVES  | STRATEGIES AND ACTIVITIES  |
|---|--|
| Qualitative survey with different stakeholders and members of working groups, "needs assessment | □Design of the semi structured interview, test and conducting interviews with key respondents  |
|   | □Sample strategy and identification of key respondents through the support of IOM Dakar  |
|   | Qualitative interviews with key players, namely representatives of ministries, lawyers, labour market and migration specialists, representative from workers and employers' organizations, key informants among migrants and migrants' associations, policymakers at international level, etc. |
|   |  |

| OBJECTIVES   | STRATEGIES AND ACTIVITIES  |
|--|--|
| Data analysis of the information collected                             | Statistical analysis using Excel or SPSS wherever appropriate, qualitative analysis using Atlas. Ti  |
| Comparative approach on best practices examples at international level | □Identification of a methodology for good practice (definition, scope, criteria, etc.) □Best practices collection □Analysis of the conditions of their replicability in Senegal and in the West African region in general □Brain storming, interviews with specialists |

| OBJECTIVES                    | STRATEGIES AND ACTIVIITIES   |
|-------------------------------|--|
| Implementation of the roadmap | □Suggested policy recommendations and implications for better management of labour migration and development friendly labour migration policies □Participation in consultations with working committee about the policy implications of the assessment □Enabling well informative policy options migration by providing empirically driven data □Implementation assessment, monitoring |
|                               |  |

## Lessons learned from the evaluation of labor migration statistics and data

- a) Weakness of the national statistical system (lack of funding, problems of terminology, concepts, methods, sampling, lack of accurate and reliable disaggegated data on labor migration, etc.).
- b) Lack of social valuation of the local expertise by institutions in charge of migration.
- c) Lack of evaluation, monitoring and follow up of projects and programs related migration statistics and data and lack of dissemination and mainstream of the findings of migration surveys into policymaking.
- d) Problems related to the harmonization of migration concepts and methods in international comparative terms.

## Recommendations to address gaps in labor migration data and statistics

- a) Involve statisticians, demographers, and computer specialists into institutions in charge of migration.
- b) Enable access to migration data and statistics and sharing of experience and good practices.
- c) Strengthen cooperation and partnership with international organizations, NGOs, academic and research institutions, etc.
- d) Manage and update database on migration.

e) Establish an effective national statistics system responsible for periodic collection of disaggregated statistical data on all aspects of migration, including labor migration.

f) Strengthen cooperation on migration statistics and data at national, regional and international levels.

2 Case Study: Dia, I. A. and Cisse A. (2020) Guidelines for assessing the level of implementation by Member states of the ECOWAS Protocol on free movement of persons, the right of residence and establishment (ILO-ECOWAS)

### **Objectives**

 Put in place mechanisms to measure progress accomplished, successes and gaps on the framework of the implementation of ECOWAS Protocols on free movement

 Contribute to make the ECOWAS space a borderless region: ECOWAS Vision 2020: from ECOWAS of states to ECOWAS of people

#### **Principles of the Guidelines**

### **Political responsibility of** the ECOWAS Commission.

- Ownership by the member states of the Community of the evaluation process;
- Inclusion of all the stakeholders to generate and restore the confidence;
- Accessibility and simplicity of the evaluation process, easy to be understood, monitored and exploited by all stakeholders;
- Efficiency so that the costs are reasonable and bearable by the member states.

#### **Evaluation Process**

- Phase 1 Establishment of the evaluation system with i) a Regional Steering Committee (CRP); (ii) National Cells; and (iii) a Team of Experts (TE).
- Phase 2 Ensuring stakeholders' participation
- Phase 3 Launching the Process
- Phase 4 Preparation of country reports
- Phase 5 Preparation of the regional evaluation report
- Phase 6 Monitoring the implementation of the action plans
- Phase 7- Follow up action plan implementation

### Assessment tools

#### Two main tools:

- The logical framework of results which will help in illustrating all the logics of coherence between different scales of the results chain but also between indices and the objectives they are supposed to measure;
- A reporting Format: a form which helps to put information about indices in order.

• Result framework

| Results (desired changes)               |   |   |
|---|---|---|
| Level of results                        | Results description   | Objectively verifiable indicators wording   |
|   | Contribution of integration to the improvement of   | Share (%) of integration in human development   |
| Impacts                                 | the living conditions of ECOWAS citizens  | index   |
| ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | Increase of the contribution of integration to the  | Share(%) of integration in the GDP growth of  |
|   | economic development of member states   | member states   |
|   | Improvement of integration of member states   | Integration index   |
| Effets                                  | ,   | Share(%) of intra-community exchanges in  |
|   | Increase in exchanges between member states   | ECOWAS global exchanges   |
|   |   |   |
|   | Citizens freely establish their company in a member   | Number of citizens who have established their   |
|   | state of their choice without discrimination  | enterprises in a member state of their choice   |
| Products on                             | Nietien II and to demonstrate and a second second   | without discrimination  |
| the right to                            | National legal instruments on entrepreneurship are in accordance with ECOWAS provisions on the  | Percentage (%) of national legal instruments that conform to ECOWAS provisions on the subject |
| establishment                           | matter  | matter  |
|   | Enterprises of the ECOWAS community have a legal  | Percentage(%) of enterprises that have legal  |
|   | access to public markets in all member states   | access to public markets in all member states   |
|   | Citizens reside freely in a member state of their   | Number of ECOWAS citizens freely residing in a  |
|   | choice without worry  | member state of their residence without worries   |
|   | Residing citizens should not suffer any   | Number of citizens who are victims of   |
|   | discrimination in access of job in the member state of their residence                          | discrimination in job access from their member state of residence                             |
| Products on                             | Citizens have access to the social protection system  | Percentage(%) of citizens who have access to  |
| the right to                            |   | social protection of their member state   |
| residence                               | in the member state of their residence  | residence without discrimination  |
|   | International conventions concerning residing workers' rights are ratified by the member states | Number of member states who have ratified   |
|   |   | international conventions on the right of resident  |
|   | The citizens have access to the education system,   | workers  Share of citizens who are victims of discrimination                                  |
|   | health, shelter and land without discrimination   | in access to education, health, shelter and land  |
|   | Entry visa is not required from ECOWAS citizens at  | Number of countries that have abolished entry   |
|   | countries' borders  | visa  |
|   | The citizens have a good knowledge of the   | Percentage (%) of citizens that have good   |
|   | provisions on the right of entry  | knowledge of the right of entry   |
|   | Illegal barriers are dismantled at official borders   | Number of citizens who are victims of illegal   |
| Product on the                          | Bad practices by controlling agents at official   | barriers and/or of violence.  List of bad practices regularly observed by border              |
| right of entry                          | borders are abolished   | custom inspectors   |
| ",                                      | Agents who are guilty of obstructing entry of   | Share(%) of custom agents obstructing entry of  |
|   | ECOWAS community citizens at official borders will  | community citizens at official borders who are  |
|   | be sanctioned   | sanctioned  |
|   | The citizens use the same documents at official   | Documents required from citizens at official  |
|   | borders entry   | borders   |
|   | Check points are integrated in the official borders   | Number of check points at official borders  |

### Result framework

|                            | Adoption by member states of protocols on the   | Number of protocols on the right of entry                                    |
|----------------------------|---|--|
|                            | right of entry  | adopted by member states   |
|                            | Transposition by member states protocols on the   | Number of protocols on the right of entry                                    |
|                            | right of entry  | transposed by member states  |
|                            | Custom agents carry out sensitization activities of the                                       | Number of custom agents who carried out                                      |
| Activities on the          | people on the right of entry  | sensitization activities on the right of entry                               |
| Right of entry             |   | protocols  |
|                            | Member states carry out sensitization activities of the                                       | List of sensitization activities of populations on                           |
|                            | people on protocols concerning the right of entry   | protocols concerning the right of entry carried                              |
|                            |   | out by member states   |
|                            | The required personnel (by sex and rank) are  | List of personnel (sex and rank) deployed to the                             |
|                            | deployed to borders   | borders  |
|                            | Adoption by member states of protocols on the right   | Number of protocols on the right of residence                                |
|                            | of residence  | adopted by member countries  |
|                            |   | adopted by member countries  |
|                            | Transposition by member states of protocols on the  | Number of protocols on the right of residence                                |
| Activities on the          | right of residence  | transposed by member states  |
| right of                   | Custom agents carry out sensitization activities of populations on the right of residence     | Number of custom agents who carried out                                      |
| residence                  |   | sensitization activities on protocols concerning                             |
|                            | p o p o o o o o o o o o o o o o o o o o   | the right of residence   |
|                            | Member states conduct sensitization activities on protocols related to the right of residence | List of sensitization activities of populations on                           |
|                            |   | protocols concerning the right of residence                                  |
|                            |   | carried out by member states   |
|                            | Adoption by Member states of protocols on the   | Number of protocols on the right of  |
|                            | right of establishment  | establishment adopted by member countries                                    |
| Activities on              | Transposition by Member states of protocols on the  | Number of protocols on the right of  |
| the right of establishment | right of establishment  | establishment transposed by member states                                    |
| establishinelit            | Member states carry out sensitization activities of populations on protocols                  | List of sensitization activities of populations on                           |
|                            |   | protocols concerning the right of establishment carried out by member states |
|                            |   | carried out by member states   |